

Components of UDS Data Statistical Information Number of visits, by type (medical, behavioral, dental) 01 Number of unique patients 02 Number of providers (FTEs) 03 **Special Populations** % Homeless Patients 0.55 % 1.29 % 1.08 % **Total Homeless Patients** 17 30 % Total Agricultural Workers or Dependents 0.00 % 0.00 % 0.00 % Total Agricultural Workers or Dependents

0.00 %

0.00 %

0.00 %

0.00 %

L 6 % Public Housing Patients

## Components of UDS Data

#### **Demographic Information**

- Race/Ethnicity
- SOGI
- Income Level
- Special Populations



Total Patients Served at a Health Center Located In or Immediately Accessible to a Public Housing Site		0	0	0	0
% School-Based Health Center Patients		0.00 %	0.00 %	0.00 %	0.00 %
School-Based Health Center Patients		0	0	0	(
% Veterans Patients	6.54 %	6.42 %	6.06 %	5.57 %	7.06 %
Veterans Patients	208	198	179	147	197

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## Components of UDS Data

Diagnosis and Services



#### **Prevention/Screening**

- Weight/BMI
- Tobacco Use and Counseling
- Preventive Statin Therapy
- Cancer
- HIV
- Depression
- Dental Sealants in Children



**Selected Diagnoses** 



**Early Prenatal Care** 



**Childhood Immunizations** 

## Components of UDS Data

Health Outcomes



Delivery and Birth Weight Data



Control of Hypertension



Control of Diabetes



Disparities



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## Components of UDS Data

Costs/Revenue

01

#### Costs

- Staffing
- Lab and X-ray costs
- Donations

02

#### Revenue

- Patient related revenue
- Other revenue
  - Grants
  - COVID-19 Supplementation







#### Numerator: Column C

 Children who have evidence showing they received recommended vaccines, had documented history of the illness, had a scropositive test result, or had an allergic reaction to the vaccine by their second birthday

#### Measure Description

Percentage of children 2 years of age who had four diphtheria, tetanus and acellular pertussis (DTaP); three polio (IPV), one measles, mumps and rubella (MMR); three or four If influenza type B (HB); three Hepatitis B (Hep B); one chicken pox (VZV). four pneumooccal conjugate (PCV); one Hepatitis A (Hep A); two or three rotavirus (RV); and two influenza (flu) vaccines by their second birthday.



Childhood Immunization Status: Children will be less likely to contract vaccinepreventable diseases or to suffer from the sequelae of these diseases if they receive their vaccinations in a timely fashion.

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## A Closer Look - Cervical Cancer Screening

Cervical Cancer Screening -	44.37 %	51.34 %	30.86 %	38.42 %	42.06 %	3
Number of Cervical Cancer Screening Patients -	272	344	237	282	331	



Measure Description

Percentage of women 21\*-64 years of age who were screened for cervical cancer using either of the following criteria:

- Women age 21\*-64 who had cervical cytology performed every 3 years
- Women age 30–64 who had cervical cytology human papillomavirus (HPV) cotesting performed every 5 years



Cervical Cancer Screening: Early detection and treatment of cervical abnormalities can occur and women will be less likely to suffer adverse outcomes from cervical cancer if they



Include documentation in the medical record of a cervical cytology and HPV team performed outside of the health center with the date the test was performed, who performed it, and the result of the finding provided by the agency that conducted the test or a copy of the lab test.

## A closer look - Colon Cancer Screenings



#### Measure Description

Percentage of adults 50-75 years of age who had appropriate screening for colorectal cancer

- Patients with one or more screenings for colorectal cancer. Appropriate screenings are defined by any one of the following criteris:

  Fecal occult blood test (FOBT) during the measurement period
- Fecal immunochemical test (FIT)-deoxyribonucleic acid (DNA) during the measurement period or the 2 years prior to the measurement period
- Flexible sigmoidoscopy during the measurement period or the 4 years prior to the measurement period



Colorectal Cancer Screening: Early intervention is possible and premature death can be averted if patients receive appropriate colorectal cancer screening.



There are two FOBT test options: Guaiac fecal occult blood test (gFOBT) and the immunochemical-based fecal occult blood test (iFOBT).

Lab tests (FOBT and FIT-DNA) performed Lab tests (FOB1 and FIT-DNA) performed elsewhere must be confirmed by documentation in the chart: either a copy of the test results or correspondence between the clinic staff and the performing lab'clinician showing the results.

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## A Closer Look - Weight Assessment and Counseling

Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents -	44.99 %	0.00 %	13.37 %	46.46 %	40.94 %	4
Number of Children Age 3-16 with Weight Assessment and Counseling for Nutrition and Physical Activity -	166	0	54	164	165	

#### Measure Description

Percentage of patients 3–17 years of age who had an outpatient medical visit and who had evidence of height, weight, and body mass index (BMI) percentile documentation and who had documentation of counselling for nutrition and who had documentation of counseling for physical activity during the measurement period

Weight Assessment and Counseling for Weight Assessment and Counseling for Nutrition and Physical Activity for Children and Adolescents: The likelihood of obesity and its sequelae will be reduced if clinicians ensure their patients' body mass index (BMI) percentile is recorded and if patients (and parents) are counseled on nutrition and physical activity (regardless of the patient's weight).





Children and adolescents who have had:

- their BMI percentile (not just BMI or height and weight) recorded during the measurement period and
- counseling for nutrition during the measurement period and
- counseling for physical activity during the measurement period

## UDS Data for BP control

Controlling High Blood Pressure -	68.77 %	57.32 %	73.39 %	73.62 %	69.12 %	1
Number of Patients with Hypertension (HTN) Whose Blood Pressure (BP) was Controlled (<140/90 mmHg) $^{\perp}$	207	188	342	240	244	

#### Measure Description

Percentage of patients 18-85 years of age who had a diagnosis of hypertension overlapping the measurement period and whose most recent blood pressure (BP) was adequately controlled (less than 140/90 mmHg) during the measurement period





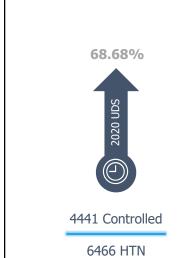
Denominator (Universe): Columns 2a and 2b

Patients 18 through 84 years of age who had a diagnosis of essential hypertension overlapping the measurement period with a medical visit during the measurement period

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## **UDS** and Hypertension

Simple changes to your diagnosis coding can improve your quality measures!

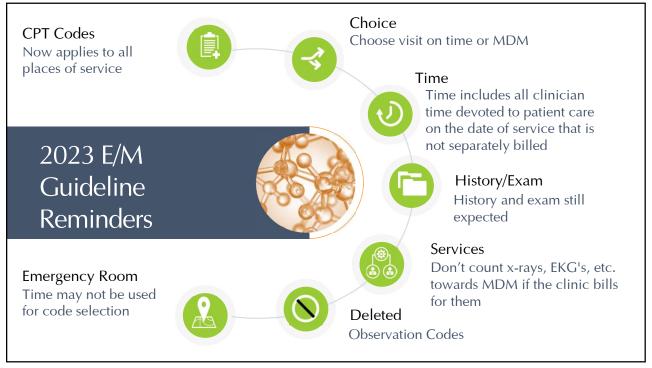


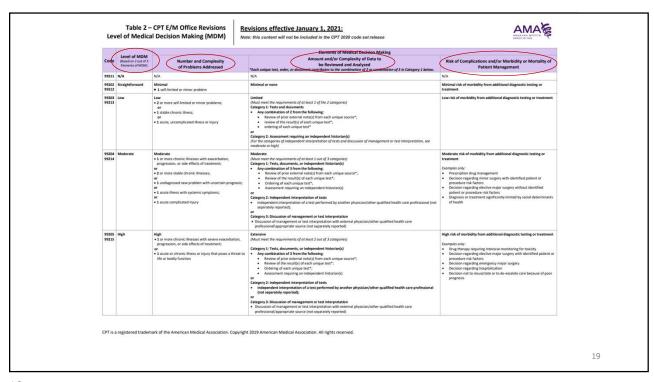


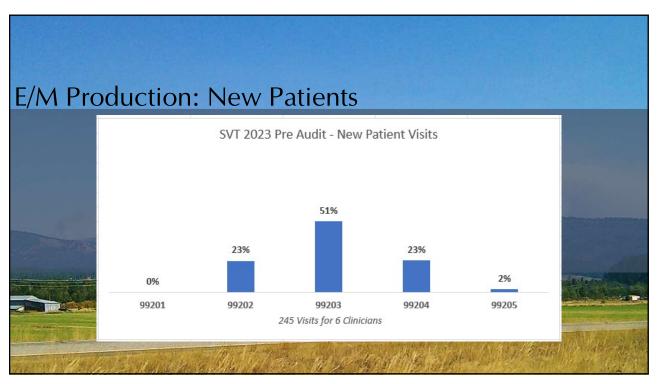


5403 HTN-HD-CKD









## Reasons a provider would report 99203

Most patients present with an acute, uncomplicated problem or a single, stable chronic illness.

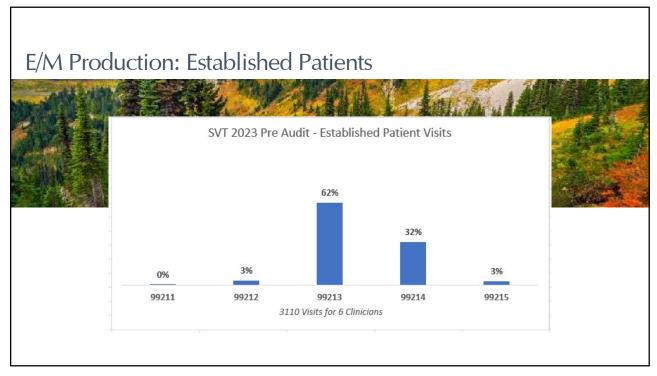
Preparing to see the patient, actual evaluation time and time spent documenting are under 45 minutes.

Problem management options are of low complexity.

Provider not informed of reimbursement rates or importance of coding resulting in lack of accuracy



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## 99213 vs. 99214



99213

Office or other outpatient visit for the evaluation and management of an established patient:

- Low complexity medical decision making
- When using time for code selection, 20-29 minutes of total time is spent on the date of the encounter





99214

Office or other outpatient visit for the evaluation and management of an established patient:

- Moderate level of medical decision making
- When using time for code selection, 30-39 minutes of total time is spent on the date of the encounter



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## Good Reasons to Report 99213

01

Mgmt of an acute uncomplicated illness with OTCs or ABX

02

Mom with significant concerns/anxiety, needs reassurance, total time spent today on pt care is 20-29 minutes

03

Mgmt of an acute uncomplicated injury with a splint, OTCs, PT

05

Mgmt of a chronic illness at goal, just needs refills/couple of labs

04

Patient requests birth control, options discussed, method decided upon

Good Reasons to Report 99214 Two chronic illnesses (both at goal) with review of notes from specialist and ordering of two labs or prescription drug mgmt.

Acute illness with systemic sxs needing IV Abx and sx mgmt.

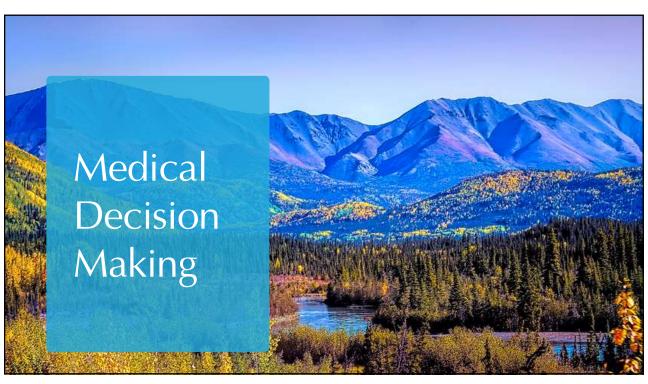
One chronic illness in exacerbation, needs rx mgmt.

Significant problem requiring surgery

Lots of counseling needed, total time on pt care today 30-39 mins

Hospital follow-up with lots of pre and/or post-visit work on pt's behalf

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## Medical Decision Making (MDM)



#### **Problems**

Number/Complexity of Problems

- A problem is addressed or managed when evaluated or treated at the encounter by the clinician
- Notation that another clinician manages problem doesn't count
- Clarify why or how a condition affects your care today



#### **Data**

Amount/Complexity of Data

- Tests, documents or independent historian
- Independent interpretation of tests
- Discussion of management or test interpretation



#### Risk

Risk of Complication

 Minimal, Low, Moderate or High Risk

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## **Problems Defined**

What qualifies as a problem addressed?

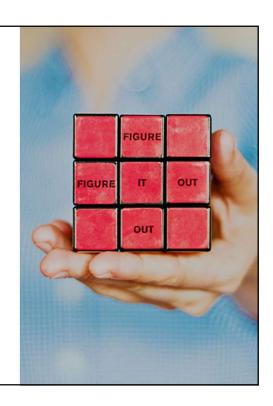
When it is evaluated or treated at the encounter by the

Further testing or treatment is considered, whether or not it is pursued

What doesn't qualify as a problem addressed?

Noting that another provider manages the problem without additional assessment or care coordination documented.

Referral without evaluation (history, exam, dx study, consideration of tx)



## **MDM Components**

#### Number/Complexity of Problems

Only count problems addressed today



Notation that another provider manages condition doesn't count

Referral without
evaluation or
consideration of
treatment doesn't count

If a condition affects your care today, clarify why or how

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## Revisions to Number/Complexity

The final diagnosis for a condition does not, in and of itself, determine the complexity or risk, as extensive evaluation may be required to reach the conclusion that the signs or symptoms do not represent a highly morbid condition.

Therefore, presenting symptoms that are likely to represent a highly morbid condition may "drive" MDM even when the ultimate diagnosis is not highly morbid. The evaluation and/or treatment should be consistent with the likely nature of the condition.



## **MDM Components**

Amount/Complexity of Data Three Data Categories to Consider

**Category 1:**Tests, documents or independent historian(s):

Any combination of 3 from the following:

- Review of prior external notes from each unique source
- Review of results of each unique test
- Ordering of each unique test (CMP = 1 test)
- Assessment requiring an independent historian

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## **MDM Components**

Amount/Complexity of Data - Three Data Categories to Consider (Continued)

#### Category 2: Independent interpretation of tests

Independent interpretation of a test performed by another physician/other qualified heath care professional (not separately reported)

#### Category 3: Discussion of management or test interpretation

Discussion of management or test interpretation with external physician/other qualified health care professional/appropriate source

Appropriate source examples:

- Lawyer
- Parole Officer
- Case Manager
- <u>Teacher</u>
- (Not family or informal caregivers)

### Risk Defined

#### The probability and/or consequences of an event

Assessment of level of risk is affected by the nature of the event under consideration

Definitions based on usual behavior and thought processes of clinicians in the same specialty

Clinicians are trained on these levels of risk and don't need quantification For MDM, level of risk is based upon consequences of the problems addressed when appropriately treated

Also includes MDM r/t need to initiate or forego further testing, treatment or hospitalization



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## **Risk Considerations**



**Morbidity:** State of illness or functional impairment expected to be of substantial duration during which

- Functioning is limited
- Quality of life is impaired
- Organ damage that may not be transient despite treatment



**Social Determinants of Health:** Economic and social conditions that influence the health of people and communities.

- Food insecurity
- Homelessness
- Insufficient social insurance and welfare support
- Many others



## Risk Considerations (Continued)





Drug therapy requiring intensive monitoring for toxicity: a therapeutic agent that has the potential to cause serious morbidity or death.

Monitoring is performed for assessment of these, not primarily for therapeutic efficacy



Should be monitoring that is generally accepted practice for the agent



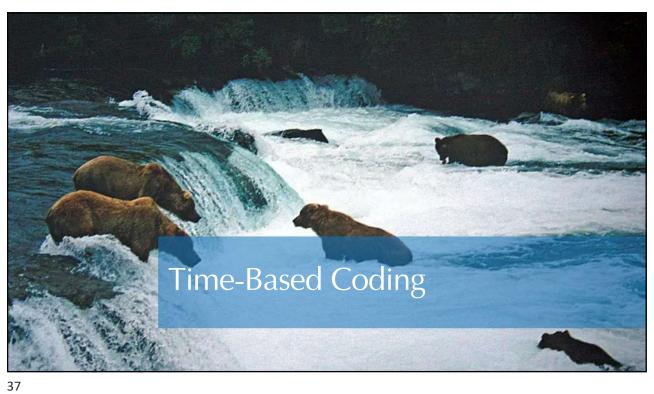
May be patient specific in some cases if not generally accepted practice



E/M INITIAL AND SUBSEQUENT HOSPITAL AND OBSERVATION ed (Must meet the requirements of at least 1 of the 2 gory 1: tests and documents combination of 2 of the following: Review of prior external note(s) from each Review of the result(s) of each unique test Ordering of each unique test OR gory 2: Assessment requiring an independent historia SAME AS ABOVE Low Can also be used for straight forward MDM Moderate (Must meet the requirements of at least 1 out of 3 categories)
Category 1: Tests, documents, or independent historian(s)
Any combination of 3 from the following:
Review of prior external note(s) from each unique source
Review of the result(s) of each unique test
Ordering of each unique test
Assessment requiring independent historian(s)
Category 2: Independent interpretation of tests
Independent interpretation of at set performed by another physician/ofther qualified health care professional [not separately reported]
Category 3: Discussion of management or test interpretation
Discussion of management or test interpretation with extern physician/ofther qualified health care professional/appropriat source (not separately reported) Moderate Risk of morbidity from additional diagnostic SAME AS ABOVE SAME AS ABOVE SAME AS ABOVE 99223 Extensive (Must meet the requirements of at least 2 out of 3 categories High Risk of morbidity from additional diagnostic testing or treatment 1 or more chronic illnesses with severe exacerbation, progression, or side effects of treatment 1 acute or chronic illness or injury that poses a threat to life or bodily function Decision regarding emergency major surgery
 Decision regarding hospitalization of escalation of hospital level of care
 Decision not to resuscitate or to decare because of poor prognosis
 Parenteral controlled substances

SAME AS ABOVE SAME AS ABOVE SAME AS ABOVE

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		Time-Based Encounters
Final E/N	И Code	Allowable Activities for Time performed on date of service
stablished Patie	nt Time Range	• Pre-visit work: Review of lab/test results, consult notes, discharge summary
99212	10-19 mins	• History: Review of separately obtained history e.g. caregiver, guardian, witness
99213	20-29 mins	• Face to face: Time spent on medically necessary exam and/or evaluation
99214	30-39 mins	Education or counseling of patient/family/caregiver
99215	40-54 mins	Orders: labs, xrays, other diagnostic tests or procedures, medications
	*	Referral/Communication with other health care professionals
New Patient	Time Range	• Documentation: clinical information documentation in the EMR/health record
99202	15-29 mins	• Independent Results Interp: results/communication to patient/family/caregive
99203	30-44 mins	Coordination of care not separately reported
99204	45-59 mins	Note: Time spent performing separately reported services, e.g., procedures, EKGs,
99205	60-74 mins	chronic care management activities, etc. cannot be counted
Reminder: Don't co	unt time by: And	Illary staff, Resident/student, time on another DOS or procedure time

#### Allowable Activities for Time



01

Preparing to see the patient & Results review



04

Counseling and educating the patient/family/caregiver



07

Documenting clinical information in electronic or other health record



02

Obtaining and/or reviewing separately obtained history



05

Ordering medications, tests, or procedures



08

Independently interpreting results\* and communicating results to the patient/family/caregiver



03

Performing a medically appropriate exam and/or evaluation



06

Referring and communicating with other health professionals\*



09

Care Coordination\*

\*Do NOT count time spent performing separately reported services

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#### New Times for Code Selection

Total time spent on the date of the encounter

New Patient E/M Codes	Established Patient E/M Codes
99202: 15-29 minutes (was 20)	99212: 10-19 minutes (was 10)
99203: 30-44 minutes (was 30)	99213: 20-29 minutes (was 15)
99204: 45-59 minutes (was 45)	99214:30-39 minutes (was 25)
99205: 60-74 minutes (was 60)	99215:40-54 minutes (was 40)

## A Few Rules for Time-Based Coding:



Count all time spent by the clinician dedicated to this patient on the date of service, both face-to-face and non-face-to-face.

DON'T:

Count time spent performing separately reimbursable services, e.g., administration of tests, etc.

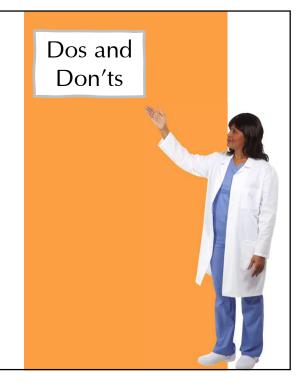
DON'T:

Apply this method to all visits – reserve for time-consuming encounters



#### Examples:

- o Hospital follow-ups
- Complex illnesses
- o Extensive prescription work



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### Code Assignment Considerations for Outpatient Services

Applies to 99205-99215 only

### Time-Based Coding Revisions to, "Countable Time":





Total time spent on date of service dedicated to the patient





Includes face-to-face or non-face-to-face time personally spent by clinician or other QHCP



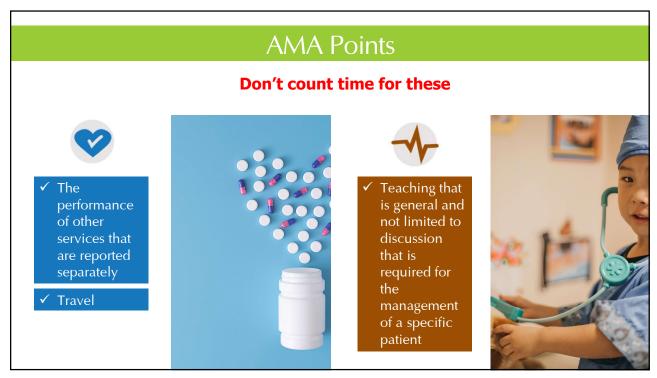


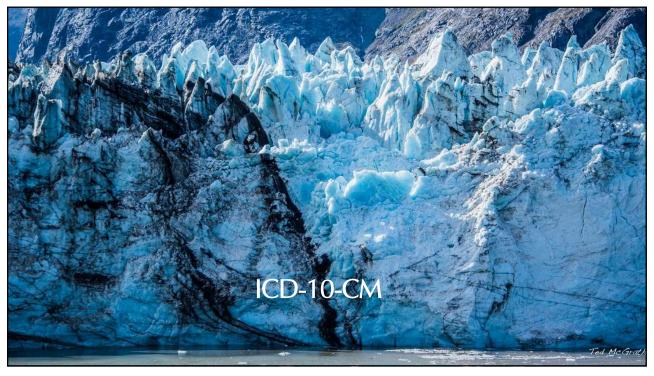
Only one clinician's time may be counted

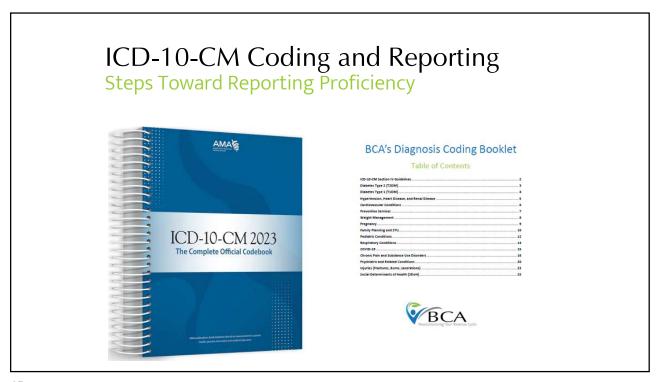


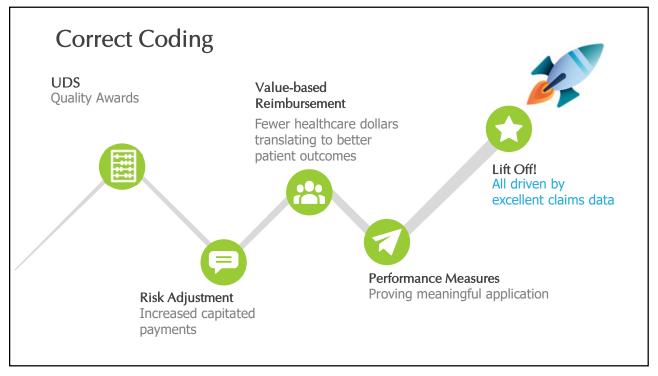


Clinical staff time is not counted











#### HIPAA MANDATED ICD-10 GUIDELINES – NO MATTER WHERE YOU WORK

## Five Basic Diagnosis Coding Rules

- The 1<sup>st</sup> listed dx identifies condition requiring the greatest work-effort as determined by the clinician and supported in the medical record.
- 2 Document all conditions that require/affect care.
- Document reasons for all studies.
- Code to the highest level of specificity known.
- Do not use "rule out" or unconfirmed diagnoses; instead, report known signs and symptoms.

## First-listed diagnosis



#### List first

The diagnosis representing the greatest level of clinician work during encounter. List additional codes that describe coexisting condition(s).



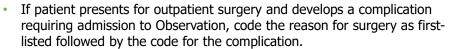
#### **Outpatient Surgery**

Code reason for surgery, even if the surgery is not performed due to a contraindication.



#### **Observation Stay**

• When patient is admitted for a medical condition, assign code for condition as first-listed Dx.

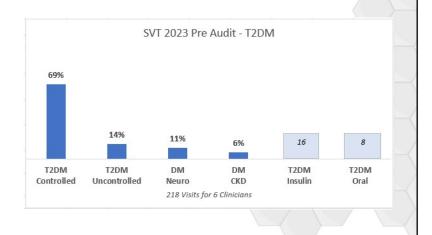


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## Your Type 2 Diabetes Data

## **Opportunities for Improvement:**

- Only 24 encounters have treatment type documented
- Always code to highest known specificity
- Always code conditions that support specificity





## Type 2 Diabetes Mellitus

Coding Instruction as of 10/1/2021

Assign an additional code for each type of long-term medication prescribed

- Z79.4 Long-term (current) use of insulin
- Z79.85 as LT (current) use of (injectable non-insulin) antidiabetic drugs
- Z79.84 Long-term (current) use of oral hypoglycemic drugs

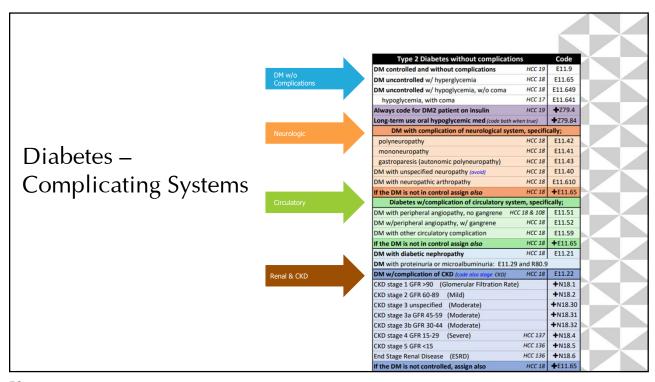
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## E11.9: Type 2 Diabetes Mellitus without complications

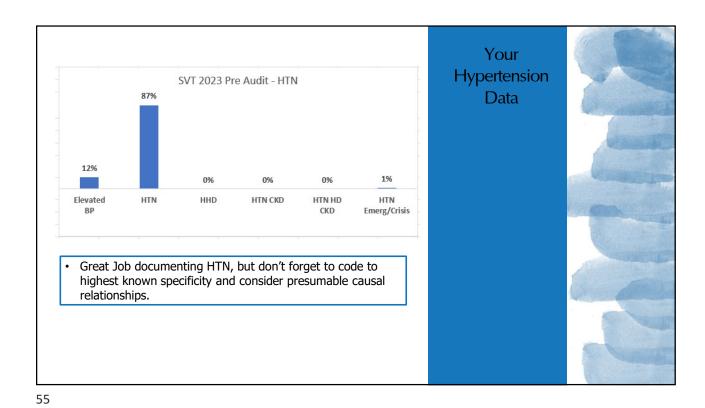
E11.9 is a commonly used code and is easily overused. This code should only be used for patients whose diabetes is well-controlled and without complications. It should be used in conjunction with the Z describing their treatment type, Z79.4 or Z79.84

## E11.65: Type 2 Diabetes with hyperglycemia

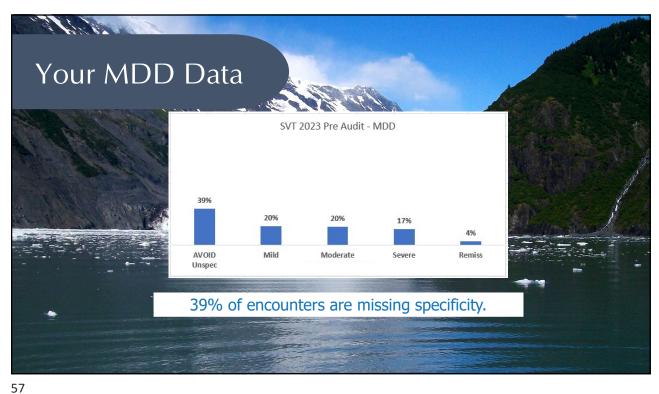
E11.65 is the correct code to use for patient's whose diabetes is not well-controlled and has resulted in a higher-than-normal A1c. This code should also be used in conjunction with the Z code that describes their treatment type, Z79.4 or Z79.84.

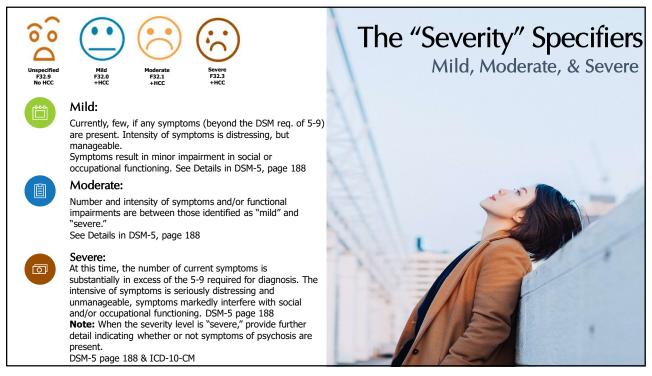


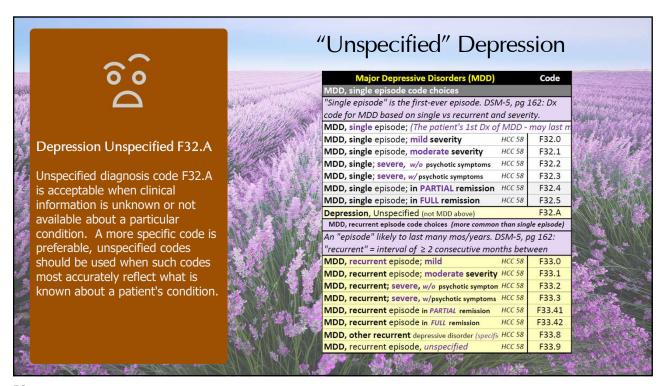
#### DM2 and Medication Type 2 Diabetes without complications Code DM controlled and without complications HCC 19 E11.9 HCC 18 DM uncontrolled w/ hyperglycemia E11.65 HCC 18 E11.649 DM uncontrolled w/ hypoglycemia, w/o coma hypoglycemia, with coma HCC 17 E11.641 3. +Z79.4 Always code for DM2 patient on insulin HCC 19 Long-term use oral hypoglycemic med (code both when true) ★Z79.84 DM2 controlled & on Insulin DM2 uncontrolled & on Insulin DM2 uncontrolled & on oral meds DM2 uncontrolled, on Insulin & oral Metformin

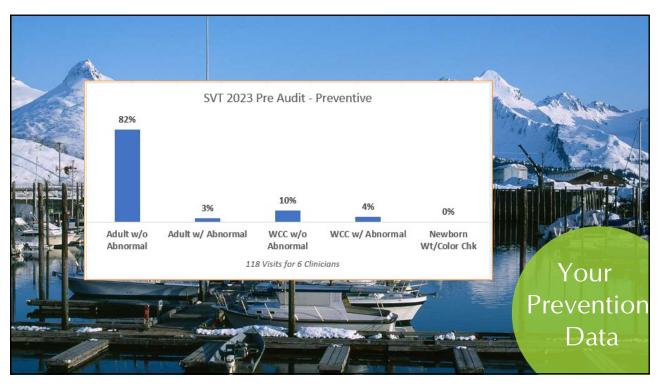


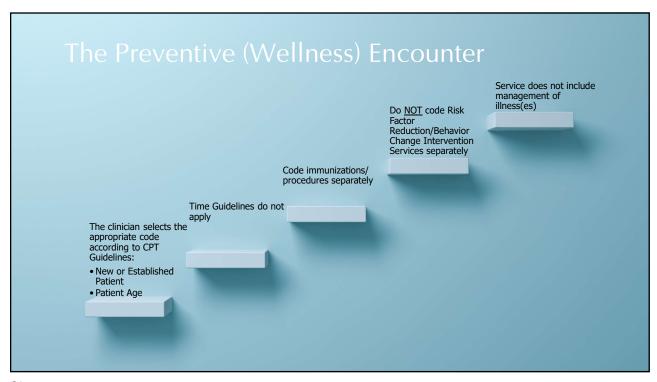
Your Nicotine Data SVT 2023 Pre Audit - Nicotine 29% 21% 2% AVOID AVOID Oth/Vape Chew 2nd Hand Remis-HX of Unspec 290 Visits for 6 Clinicians ICD-10-CM Guidelines require that a patient's relationship to nicotine must be documented for certain conditions including (but not limited to): respiratory conditions and COPD. Be aware of code choices for nicotine use, abuse, dependence or history of nicotine dependence. 











## MAWV HCPCS vs CPT Preventive E/M

Not covered by Medicare May be covered by MAOs Check payer guidelines

#### MAWV: HCPCS Codes

G0402 Welcome to Medicare G0438,G0439 Annual Wellness Visits

- √Comprehensive history
- √Some required exam
- √ Risk-factor reduction
- √ Counseling
- ✓ Referrals



#### Preventive CPT E/M 99391-99387

- ✓Ordering screening services
- ✓ Preventive counseling
- ✓ Age specific, periodic comprehensive evaluations
- √Comprehensive history
- √ Comprehensive exam
- √ Risk-factor reduction

### Three Medicare Wellness Visits





 $\underline{\text{https://www.cms.gov/Outreach-and-Education/Medicare-Learning-Network-MLN/MLNProducts/preventive-services/medicare-wellness-visits.html}$ 

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## Wellness vs. Illness

#### **Wellness Encounter**

- Patient presents to confirm wellness; results in confirmation of wellness
- Includes Age/Gender appropriate History, Exam, anticipatory guidance, risk factor reduction, counseling
- Includes ordering of labs and studies
- Diagnosis indicates reason for wellness examination

#### **Illness Encounter**

- Patient presents with chief complaint and provides HPI
- · Results in problem solving
- Includes problem-pertinent History, Exam and Medical Decision Making
- May involve extra time, nursing services, procedures and plans
- Diagnosis is related to the findings



## Wellness + Illness on the Same Date

If illness is evaluated and treated during a wellness service and it's significant enough to require additional work of problem evaluation and management, report a wellness E/M and an illness E/M:

99395 - Wellness – with abnormal findings Z00.01 99213-25 - Illness - acute bronchitis, rx w/abx - J20.9

Assign illness code based on MDM complexity, not on total time.

Modifier 25 must be appended to the illness E/M

Don't assign an additional illness E/M code for evaluation of a minor problem or a problem that does not require additional work of the key components.

If it's worth an extra code, it's worth an extra paragraph!

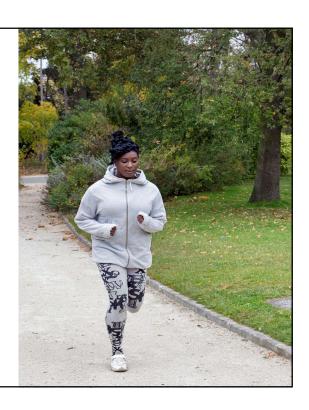


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# Report All Conditions That Affect/Require Care

## Examples of commonly omitted conditions:

- Alcohol use/abuse/dependence disorders
- MDD
- Long-term medication use (Z79.899)
  - Use for meds that require frequent monitoring or have mod-high risk of side effects
- Social Determinants of Health





# Social Determinants of Health

#### Problems related to:

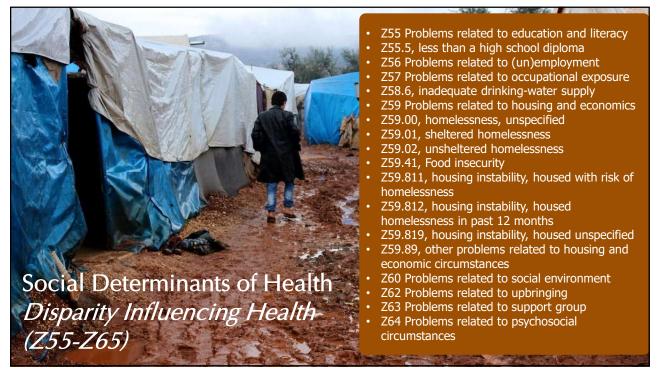
- Education and Employment
- Housing and Social Environment
- Support Group and Psychosocial Circumstances

#### **Impact on Outcomes:**

- Payer Programs
- Complexity of MDM Data Integrity

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Z63.32 Absence of family member Z62.8XX Hx of abuse/neglect Z65.8 Psychosocial problems Z65.3 Legal circumstances



## October 2022 ICD-10-CM SDoH Additions

More SDoH codes relating to transportation and economic stressors



#### Z59.82 Transportation insecurity

Includes Excessive transportation time, Inaccessible transportation, Inadequate transportation, Lack of transportation, Unaffordable transportation, Unreliable transportation, Unsafe transportation



#### Z59.86 Financial insecurity

Includes Bankruptcy, Burdensome debt, Economic strain, Financial strain, Money problems, Running out of Money, Unable to make ends meet **Excludes 2**: Extreme poverty (Z59.5) Low Income (Z59.6) Material hardship NOS (Z59.87)



#### Z59.87 Material hardship

Includes Material deprivation, Unable to obtain adequate childcare, Unable to obtain adequate clothing, Unable to obtain adequate utilities, Unable to obtain basic needs

**Excludes 2:** Extreme poverty (Z59.5) Financial insecurity, NOS (Z59.86) Low income (Z59.6)



#### Z59.89 Other problems related to housing and economic circumstance

Includes foreclosure on lone, Isolated dwelling, Problems with creditors



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## **Problem Lists**

## A Well-Maintained Problem List Serves Many Roles



Important communication tool



Helps with organization-wide responsibility



Assist in coordinated management

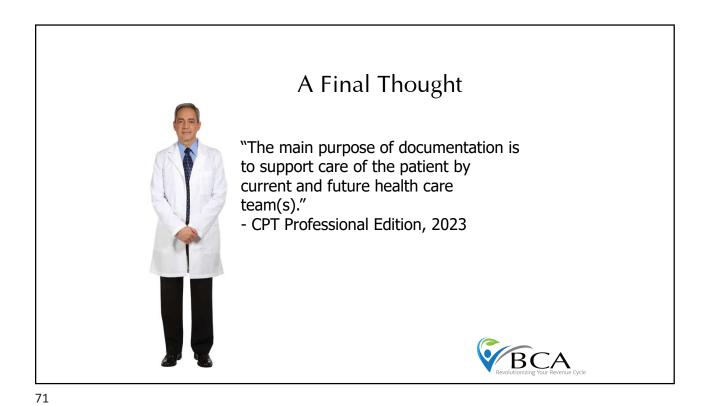


Minimize frustration

- Identifies chronic conditions
- Identifies status information
- Informs other providers of all comorbidities
- Lean on all specialties to maintain
- Address gaps in care
- Determine need for chronic care mgmt. services

 Bypass search tools for complex illnesses





The Plan for 2023

Individual Audits

Group/Individual training as indicated

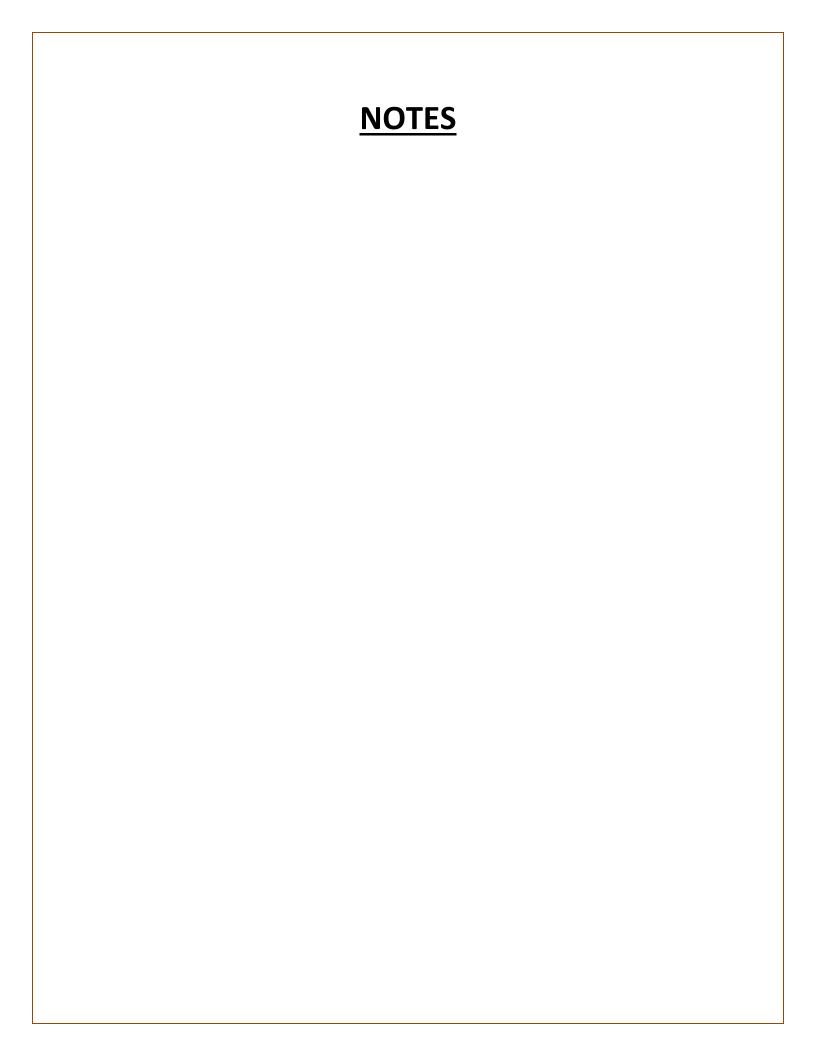
Table 13

Ongoing support











Meri Harrington, CPC, CEMC began her healthcare career with 12 years of coding and auditing experience in a multispecialty rural health clinic that led the way in the rural residency training program. She was responsible for writing the E&M coding policy for the organization, as well as conducting multiple clinician and peer audits and education sessions. She has also assisted with internal audits to assure Meaningful Use implementation and attestations.

Meri and the BCA team perform documentation quality and coding compliance audits and develop customized clinician and coder training. She has spent multiple hours working alongside clinicians and peers on projects aimed at improving the user-friendliness of electronic medical record programs.

Meri has a special interest in data analysis and training related to the intricacies of appropriate ICD-10-CM diagnosis codes and chronic care coding with expertise related to HCCs. She has had the opportunity to work alongside third-party payers with a focus on appropriate diagnosis coding as a risk-based measurement instrument.

Meri's knowledge and study of contemporary "quality" healthcare concerns coupled with her understanding of MACRA, MIPs and other quality-based federal reimbursement plans, has positioned Meri to guide BCA in such a manner that we are able to incorporate emerging physician documentation requirements in current coding and documentation training. For several years, Meri has served as the director of BCA's six-month *Comprehensive Coding Education Program* which is designed to prepare coders and billers for professional national certification.

Meri also enjoys unique auditing and training services with clinics that provide focused services such as Contraceptive Management/Family Planning, and HIV services. Meri spends a great deal of her time working with Family Practice, Pediatrics, Geriatrics and OB-GYN. She is an expert with surgical coding. Now in her 20<sup>th</sup> year in the healthcare industry, Meri is pleased and excited to see Behavioral Health, for which she is considered a subject matter expert, receiving the recognition it deserves as a medically necessary aspect of the whole-body health of patients.

Historically, Meri's education includes several years volunteering as an EMT in her local community. Meri attended the Community Colleges of Spokane – Colville IEL. Meri has developed multiple educational programs including the *BCA Transition Mission* training series, which was extensively utilized by clinics throughout the US as a tool for ICD-10-CM Implementation.

Jen Kuehn, CPA, CGMA, CPB is the managing partner of BCA and joined the team in 2019. She maintains an active Idaho Certified Public Accountant license, is a Chartered Global Management Accountant through the AICPA, and holds the Certified Professional Biller designation through the AAPC. She is a member of the AICPA and AAPC. Jen has served as the Chief Financial Officer and Compliance Officer for several Federally Qualified Health Centers throughout her 20-year career in finance. She brings a unique offering to BCA with her billing, finance, operations, and management knowledge.

Jen's focus is in two areas, management training and revenue cycle optimization. Her prior experience as a CFO revealed that training and support is vital to effective management in health care. Jen serves as a resource and provides support to boards of directors, executives, and management through strategic, tactical, and analytical assistance to strengthen cash flow. Additionally, Jen is a resource for the variety of compliance and audit requirements that are an integral part of health care today. She is also committed to provide quality training to billing and front office staff to deepen their understanding of the revenue cycle within their organization. She is the designer of BCA's billing training webinar series, offering expertise in the complex nature of medical billing.

Prior to working with non-profit health centers, Jen worked in large corporate settings, working in management at a Fortune 500 company for many years. The experience she gained in this role translates well into assisting our clients with data management, system implementation, policy and procedure manuals, and corporate compliance. Additionally, her skills in building and developing teamwork and personal leadership are key in teaching others. She has also proudly served on the board for the Idaho School for the Deaf and Blind Foundation. Jen is a proud Boise State University alumnus with a Bachelor's in Business Administration – Accountancy.

Jennifer Bartlett, CPC, CCS-P joined the BCA team in 2018 and brings with her 15 years of experience in medical coding and billing. She began her career performing administrative duties, including billing for a small orthotic and prosthetic facility. She obtained her coding certification and transitioned to a large health system holding various Charge Capture positions within Revenue Cycle. Jennifer was part of a team that successfully implemented a Charge Capture department for one of the larger facilities within the health system. She and her team ensured the integrity and charging accuracy of a high volume of facility and surgical services charges.

In her time at BCA, Jennifer has been heavily involved in performing documentation quality and coding compliance audits and develop customized clinician and coder training. She and her colleagues have spent multiple hours working alongside clinicians and peers on projects aimed at improving documentation and coding processes within electronic medical records programs. She is committed to providing quality education and training to all areas of coding and revenue cycle.

Historically, Jennifer attended the College of Southern Idaho in Twin Falls, ID. She completed the HCPro Coding Certification program in 2011 and in 2019, she obtained her CCS-P certification through AHIMA.

BCA's Commitment - BCA, Inc. has provided national physician training services since 1989. BCA recognizes the increasing and constantly changing demands placed on the physician office by federal and state government, CMS, PCMH programs, value-based reimbursement projects and private insurance carriers. In addition to serving physician offices, BCA provides specialized training for various third-party payers, outpatient hospital-based clinics, and Federally Qualified Health Centers and Rural Health Clinics. BCA offers physician and staff education designed and customized to enhance quality, operations, and federal compliance.

## **Medical Pre-Audit Training Evaluation - BCA, Inc.**

#### Please scan & email to aimee@bcarev.com

	lealth & Wellness ary 22, 2023	Consultant: Meri Harrir		ngton, CPC,	CEMC	
Your	Group Training Session:					
	aining session was provided with emphasis on appropriate ( entation Requirements.	CPT a	ind ICD-10-	CM code as	ssignments a	nd CMS
			Excellent	Good	Fair	Weak
1	Please rate the group training.					
2	Did you find this training process valuable?		Yes	☐ No		
3	Did the trainer adequately answer your questions?		Yes	☐ No		
4	Do you think the training tools will be helpful?		Yes	☐ No		
5	Will your coding change as a result of training?		Yes	☐ No		
6	Future EM audit training can be provided in live, web- based conference sessions. Do you think follow-up evaluation and training will be helpful?		Yes	□ No		
Please	note any recommendations for improvement of this tra	aining	program:			
Please	e note any comments or recommendations you may hav	re for	administra	tion:		
Please	e note any follow-up you are requesting from the trainer	<b>:</b>				